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1 December 1981

MEMORANDUM FOR: Deputy Director of Central Intelligence

FROM: Director of Central Intelligence

SUBJECT: S&T Advisory Panel Meeting, 30 November

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2. It boiled down to enhancing the vitality and challenge to work assignments. The time lag of getting a project from inception to budget approval and implementation is another drag. There was talk about having a kitty of funds to permit moving more rapidly in enlarging projects and to experiment with ideas. They pointed out that Admiral Turner had put through an enhancement program. It was pointed out to me that we lost the first science and weapons projects to Ordnance because it got tired of waiting for us to get this project underway. The most productive idea was creation of a naval research center along the lines of a naval research lab which could draw in people from outside for short periods, even summer internees.

3. This lapped over into a discussion of what they perceive to be a lack of strategy for intelligence research and development. The STAP is about to issue a report saying that S&T and Ordnance does well on the large projects but that the level of effort in satisfying a priority in the use of resources is inadequate on smaller systems, on processing data, on analytical techniques, on applying new technical developments to getting improved human intelligence. Examples cited were the use of

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5. I am not sure that all this is entirely accurate. This is what I dictated from notes I made at the meeting. It will probably come out more coherently when [redacted] comes out with his oral report and his written minutes.

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*for* William J. Casey

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